

EMBARGO UNTIL 20th MAY 2026 4.30PM



WINDING UP SPEECH

**DATUK PATINGGI TAN SRI (DR) ABANG HAJI ABDUL
RAHMAN ZOHARI TUN DATUK ABANG HAJI OPENG**

THE PREMIER OF SARAWAK

FOR

**THE FIRST MEETING OF THE FIFTH SESSION OF THE
NINETEENTH SARAWAK STATE LEGISLATIVE
ASSEMBLY**

20th May 2026 (Wednesday)

Bismillahirrahmanirrahim

Assalamualaikum Warahmatullahi Wabarakatuh

**Selamat Sejahtera, Salam Sarawakku Sayang dan
Salam Sarawak Maju Makmur**

Tan Sri Datuk Amar Speaker,

1. Terlebih dahulu, saya ingin merakamkan setinggi-tinggi penghargaan dan ucapan terima kasih kepada Ahli-Ahli Yang Berhormat atas sokongan padu mereka terhadap Rang Undang-Undang yang telah dibentangkan, iaitu:

- (1) Supplementary Supply (2025) Bill, 2026;
- (2) Supplementary Supply (2026) Bill, 2026;
- (3) Sarawak Padi and Rice Board Bill, 2026; dan
- (4) Perbadanan Pembangunan Ekonomi Sarawak (Amendment) Bill, 2026

2. Saya yakin, dengan kelulusan Rang Undang-Undang ini, Kerajaan Sarawak akan dapat melaksanakan tanggungjawabnya dengan lebih cekap dan berkesan.
3. Dalam ucapan penggulungan saya pada petang ini, saya akan menyampaikan hala tuju serta keutamaan Sarawak dalam memperkukuh daya tahan, memacu pembangunan, dan memastikan kesejahteraan rakyat terus terpelihara.

Tan Sri Datuk Amar Speaker,

NAVIGATING GLOBAL UNCERTAINTY

4. Not long ago, in 2020, we faced COVID-19 — a crisis which tested our resilience, our systems, and our unity.
5. **Today, we face a different challenge** — geopolitical instability, in the form of unpredictable foreign relations amidst a backdrop of war and conflict across regions. Tensions in the Middle East have added further pressure to global markets, trade flows, and commodity prices.

6. With crude oil prices rising to around USD127 per barrel in late April 2026, well above the historical average of about USD80, these shocks are no longer distant events. They are being felt directly through higher transport, logistics, production, and living costs.
7. In Malaysia, inflation remains relatively manageable at around 2 to 3 percent. However, price pressures remain visible in selected components, particularly food and services. This indicates that underlying cost pressures affect household spending and business operations, including within Sarawak.

Tan Sri Datuk Amar Speaker,

8. We cannot control what happens around the world, nor can we predict when crisis will happen. But **what we can do is to prepare Sarawak for what may come** — be it crisis or opportunity.
9. Times like these **prove that we have taken the right direction** under Sarawak's Post COVID-19 Development Strategy (PCDS) 2030.

10. Since 2021, we have started building the foundations of a stronger and more resilient economy. We are expanding our sources of renewable energy, accelerating digital transformation, diversifying into higher-value industries, enhancing food security, and building the right partnerships towards a thriving investment landscape.
11. Under Sarawak's 13th Malaysia Plan (13MP), we must now **turn action into results** — by delivering effective programmes and tangible outcomes for all Sarawakians.
12. This global energy crisis is not the first crisis — and it will not be the last. That is why Sarawak's strategy has always been firm: **we do not just react, we prepare.**

Tan Sri Datuk Amar Speaker,

**ADVANCING SUSTAINABLE ENERGY
TRANSFORMATION**

13. Today, energy has become a **strategic requirement for economic development**. Energy supply is essential not only to support industries and attract investments, but also to enhance Sarawak's long-term economic competitiveness. This is aligned with our 13MP's High-Level Strategy of accelerating the clean energy transition.
14. However, demand for energy must not come at the expense of the environment. Our dual goals of advancing our economy while preserving our natural resources is reflected in Sarawak's drive in renewable energy, grid strengthening and low-carbon industries.
15. Since last year, my administration has established three key policy frameworks: the **Sarawak Energy Transition Policy**, the **Sarawak Sustainability Blueprint**, and the **Sarawak Hydrogen Economy Roadmap**.

16. These are practical frameworks to strengthen energy security, guide investment, build institutional capacity, and position Sarawak to remain competitive in a rapidly evolving global economy.
17. The priority now is execution — turning these frameworks into tangible outcomes through bankable projects, better coordination, and more effective implementation.
18. Our transition is anchored on a strong renewable base. Today, about 61 per cent of our installed capacity already comes from renewable sources. With the Baleh Hydroelectric Plant, upcoming large-scale solar and low-carbon sources, we are expanding our supply capacity from 5.9 gigawatts to 10 gigawatts by 2030.

19. At the same time, Sarawak Petchem supports our wider goal of moving up the value chain and strengthening the economy through higher-value exports. Since December 2024, **Sarawak has exported more than 1 million metric tonnes of methanol to markets across the Asia-Pacific region**, with a total of 117 cargoes shipped from the Sarawak Petchem Jetty as of today.
20. This milestone further strengthens Sarawak's position as an emerging regional player in the international methanol industry and reflects the growing capability of Sarawak's downstream energy sector.

Tan Sri Datuk Amar Speaker,

21. Another important milestone in Sarawak's green economy is the Bintulu Transitioning Industrial Cluster (TIC), established under the World Economic Forum.

22. The TIC initiative promotes collaboration among industries, government and stakeholders to support economic growth while reducing carbon emissions within industrial clusters. I am proud to share that we have **more than 20 TIC signatories, consisting of industrial players, government and academia.**
23. Bintulu TIC has the potential to become a leading centre in the region for industrial transformation, particularly in digitalisation, decarbonisation and low-carbon innovation, as the Bintulu-Samalaju corridor already hosts key industrial assets such as gas, Liquefied Natural Gas, petrochemicals, hydrogen, metals processing, fertilisers, and renewable energy.
24. The official launch of Bintulu TIC on 11 June 2026 will mark another important step in advancing Sarawak's industrial modernisation and securing long-term economic opportunities for our people.

Tan Sri Datuk Amar Speaker,

STRENGTHENING CLIMATE GOVERNANCE FOR A SUSTAINABLE FUTURE

25. As we advance our energy transition, attention must also be given to strengthening the institutions that will guide and sustain Sarawak's climate action.
26. To support this effort, a specific **Subnational Climate Change Institutional Assessment (CCIA) for Sarawak** was launched, together with the World Bank.
27. The Subnational CCIA is a climate governance assessment focusing on what climate policies exist, and whether the institutions, budgeting and coordination systems are equipped to deliver them.
28. Climate action is closely linked to land, forests, water, and natural resources. These are areas where Sarawak has significant constitutional responsibilities and special authority under the Federal Constitution and the Malaysia Agreement 1963 (MA63). Thus, Sarawak can leverage its natural carbon sinks to support sustainable economic growth.

29. The Ministry of Energy and Environmental Sustainability Sarawak is already in the process of implementing the Subnational CCIA recommendations.
30. Sarawak has also put in place the Environment (Reduction of Greenhouse Gases Emission) Ordinance 2023, giving us a clear legal basis to regulate emissions, register carbon credits, and develop a state-level carbon levy and pricing system.
31. Sarawak is also exploring emerging climate technologies and international collaborations in areas such as seawater-based carbon removal, low-carbon hydrogen co-production and advanced carbon management solutions as part of broader low-carbon industrial innovation efforts.
32. These next-generation technologies have the potential to support future opportunities in carbon markets, green fuels and sustainable industrial development, while strengthening Sarawak's position in high-integrity carbon management and climate-related investment opportunities.

33. **Climate, energy, and sustainability are no longer just environmental issues.** They are now an integral part of economic planning, impacting Sarawak's long-term competitiveness.
34. That is why the Sarawak Climate and Energy Diplomacy Unit (SACED) was established in April this year under my department to strengthen strategic coordination at both the domestic and international levels in climate, energy and sustainability matters. SACED will help ensure that Sarawak's governance approach remains coherent, credible and aligned with our broader economic and international positioning.

Tan Sri Datuk Amar Speaker,

TURNING WASTE INTO OPPORTUNITY

35. As population grows, waste increases, land becomes more limited, and expectations for cleaner and more sustainable development will rise.

36. It is time for us to **start seeing waste as a valuable resource**. Waste can be converted into electricity, fuel, fertiliser, and other useful products through technology and innovation.
37. My administration is now moving decisively towards a circular economy approach, supported by Sustainable Resources and Wastes Management legislation, already passed in this august House.
38. This effort will be guided by the **Sarawak Integrated Waste Management Masterplan 2050**, now in its final stage, which will provide the roadmap for municipal and scheduled waste.
39. Concurrently, a feasibility study is being conducted to unlock value from biomass, agricultural residues, and organic wastes.

40. Just last month, I was briefed on the Gas-to-Energy cogeneration initiative at the Kuching Integrated Waste Management Park in Mambong. The pilot project has proven that methane from the landfill can be converted into power. When fully scaled, it has the potential to generate up to 3 megawatts of power from 700 tonnes of daily waste.
41. My administration is serious about advancing the circular economy agenda, and **we welcome private sector participation in waste-to-energy initiatives and related technologies.**

Tan Sri Datuk Amar Speaker,

**DRIVING SARAWAK'S DIGITAL, AI ECONOMY AND
AEROSPACE INDUSTRY**

42. We stand at a pivotal moment in history — one defined not only by the resources beneath our feet, but by the intelligence we build into our systems.

43. According to the *Harvard Business Review*, the future economy will be increasingly shaped by AI, automation and continuous technological adaptation. By 2030, more occupations are expected to be augmented by AI — driving higher productivity, more efficient decision-making, and the emergence of new industries.
44. This reinforces the urgent need for Sarawak to increase investments in our digital ecosystem. **Sarawak's approach to AI advancement is guided by four key pillars — infrastructure, technology, talent, and policy.**
45. We are developing the **Sarawak AI Blueprint and Roadmap towards 2030**, exploring sovereign AI infrastructure, building an AI talent pipeline, and ensuring that our policy and regulatory frameworks support innovation responsibly.
46. The Sarawak Government is exploring forward-looking innovations such as AI Grid networks and the integration of satellite-enabled capabilities, reflecting a deliberate shift towards more advanced and scalable digital ecosystems.

Tan Sri Datuk Amar Speaker,

47. I am pleased to share that my recent official working visit to the United Kingdom and Ireland has opened new avenues to advance this vision.
48. During the visit, the Sarawak delegation toured the K2 Strategic Data Centre Campus in Dublin, one of Europe's leading hyperscale digital infrastructure. The visit provided valuable insights into the scale, integration, and future-readiness of digital facilities, and has further inspired the model we want to develop in Sarawak.
49. We are planning for the establishment of the **Kuching AI Data Campus in Tanjung Embang** as a catalyst for Sarawak's future AI Grid ecosystem. A 405-hectare site has been identified, which will be equipped with dedicated energy and water supply to support data centre operations, AI computing and digital inter connectivity nodes.
50. The project will be implemented through a Public-Private Partnership (PPP) approach, beginning with an initial phase covering approximately 120 hectares.

51. In Bristol, we visited the Isambard-AI Supercomputer—the United Kingdom's fastest and most powerful AI supercomputer. This visit fortified our aspiration to develop sovereign AI compute infrastructure that can serve as the backbone of Sarawak's digital future.
52. Our ambition is to position Sarawak as a leading player in the regional digital economy — a place where innovation is nurtured, where talent is valued, and where the benefits of the AI revolution are shared by all Sarawakians.

Tan Sri Datuk Amar Speaker,

53. The Sarawak Aerospace Advisory Council (SAAC) has been established to provide strategic direction and comprehensive guidance in driving the establishment of Sarawak's aerospace sector, in line with current global industry standards.
54. We will establish the Sarawak Space Agency as the main coordinating entity with the role of planning, forging partnerships and developing local capabilities.

55. We are also targeting the launch of Sarawak's first nanosatellite by 2030, through CubeSat-based technology — which involves the use of small satellites for real-time data and earth observation.
56. Sarawak will have the capability to develop its own satellite system to obtain earth imagery, geolocation data and strategic information for planning, environmental monitoring and resource management.

Tan Sri Datuk Amar Speaker,

TANJUNG EMBANG AS A NEW GROWTH GATEWAY

57. As Sarawak moves into its next level of advancement, **it is imperative that we take bold steps to stay competitive.**
58. The **Sarawak Gas Roadmap** is part of that effort. It is a roadmap leveraging on gas for export and to create more value across four hubs – Kuching, Bintulu, Samalaju and Miri.

59. Building on the Roadmap, we are now developing the integrated **Kuching Low-Carbon Hub (KLCH)** in Tanjung Embang, centred on sustainability, innovation, and high-value investment.
60. Supported by natural gas from Western Sarawak, it will provide reliable lower-carbon energy for industries such as advanced manufacturing, food processing, digital economy, and circular economy activities.
61. I am pleased to share that KLCH is gaining strong international traction. We have established strategic partnerships with leading industry players namely China Jiangsu International and Sumitomo Corporation, Japan. Growing interest from Europe and other regions reflects confidence in KLCH's long-term potential.
62. With its prime location and shared infrastructures, Tanjung Embang is well positioned to become a competitive low-carbon gateway for trade, logistics, and green industries.

63. A key part of this masterplan includes the New Kuching International Airport (NKIA) and a deep-sea port, which will facilitate connectivity, support trade and expand our participation in regional and global supply chains.
64. NKIA will be developed as a future-ready aviation hub, with an initial capacity of 15 million passengers a year, scalable to 60 million. It will improve passenger travel, air cargo logistics, and maintenance, repair and overhaul (MRO) services.
65. The deep-sea port will handle larger cargo volumes, support industrial expansion, and connect Sarawak more effectively to global trade, while complementing hubs such as Bintulu and Samalaju.
66. We are in the process of finalising the detailed Masterplan, with physical and infrastructure development expected to begin in 2027 through a PPP approach.

Tan Sri Datuk Amar Speaker,

CONNECTING SARAWAK TO THE WORLD

67. I would like to assure this august House that AirBorneo **embodies our commitment to shaping Sarawak's own development trajectory.**

68. By empowering our aviation sector and connectivity network, we are building stronger bridges between Sarawak and international investors, while **ensuring that our rakyat and industries are better connected to opportunities that lie beyond our borders.**

69. Following our blueprint, AirBorneo is being developed in phases, with Phase 1 focusing on consolidating Public Service Obligation operations to service rural routes within Sabah and Sarawak. In Phase 2, AirBorneo will expand into strategic domestic and regional commercial routes based on the market demand and aircraft availability.

70. For the initial jet operations, AirBorneo plans to begin targeted routes from Kuching to Kuala Lumpur, Kota Kinabalu, Jakarta and Singapore by July 2026.
71. It is our vision to connect Sarawak to the major towns and cities of Borneo. Through direct air links, AirBorneo will improve accessibility for Sarawakians, investors and tourists, while creating new avenues for trade, investment and tourism.

Tan Sri Datuk Amar Speaker,

UNLOCKING GROWTH THROUGH INVESTMENT PARTNERSHIPS

72. Sarawak's development is increasingly driven by strong partnerships between the Government and the private sector. Over the past five years, Sarawak has attracted more than **RM116.8 billion in private investments, creating over 28,000 jobs.**

73. For the information of this august House, I have continued to receive various courtesy calls from foreign ambassadors and investors, reflecting international confidence in Sarawak's economic potential and strategic role in the region.
74. A clear signal of Sarawak's growing investment and trade significance is **Singapore's decision to establish a Consulate in Kuching this year.** The consulate will further enhance bilateral relations between Sarawak and Singapore.
75. Two days ago in Singapore, during the Philanthropy Asia Summit 2026 organised by Temasek Trust, I shared how Sarawak is building its future economy in real time, supported by renewable energy, digital infrastructure and stronger regional connectivity within ASEAN.

76. Sarawak's strategic location, energy resources and growing digital infrastructure position us to play a greater role in supporting the future ASEAN economy, including through initiatives such as the ASEAN Power Grid, cross-border connectivity and regional industrial collaboration.
77. During my engagements in Singapore with Temasek and its strategic partners, discussions also focused on strengthening international collaboration in climate action and energy transition, including climate financing partnerships to support long-term sustainability and regional cooperation.

Tan Sri Datuk Amar Speaker,

78. To sustain this momentum, we will strengthen our business and investment ecosystem, by supporting the growth of Small and Medium Enterprises, streamlining government approval processes and facilitating both domestic and foreign investments across all key sectors.

79. Moving forward, we are in the process of formulating a more structured and strategic framework through the **Sarawak Public-Private Partnership Masterplan 2026–2035**. The Masterplan will strengthen governance and coordination, refine PPP models, adopt transparent project evaluation methods, while ensuring greater efficiency, accountability, and consistency in project execution.
80. With a comprehensive PPP framework in place, we are confident that Sarawak will secure greater private investment and accelerate progress in key economic and enabler sectors.

Tan Sri Datuk Amar Speaker,

**MEMPERKUKUH KEMAJUAN MELALUI
INFRASTRUKTUR**

81. Pembangunan infrastruktur kekal sebagai tulang belakang pembangunan Sarawak. Saya masih ingat pada waktu dahulu, perjalanan ke bandar Simanggang boleh mengambil masa sekitar enam hingga tujuh jam.

82. Namun, keadaan kini telah berubah dengan begitu ketara, **perjalanan menjadi lebih mudah dan pantas** — sehingga kita boleh menikmati sarapan pagi di sana dan kembali semula ke Kuching untuk makan tengah hari.
83. Inilah transformasi yang telah kita usahakan dengan penuh komitmen — menghubungkan seluruh wilayah Sarawak, merencanakan aktiviti ekonomi, serta meningkatkan akses dan mobiliti.
84. Semasa tempoh Rancangan Malaysia Kedua-Belas (RMK-12), Kerajaan Sarawak telah melaksanakan salah satu transformasi infrastruktur yang berimpak tinggi dalam sejarah kita — pembinaan 21 buah jambatan utama, bersama rangkaian jalan penting seperti *Coastal Road Network Connectivity Programme* dan *Second Trunk Road*.

85. Daripada 21 buah jambatan utama ini, 10 telah siap dibina dan dibuka kepada orang ramai, menggantikan 6 perkhidmatan feri yang sebelum ini menjadi sebahagian daripada rutin perjalanan harian masyarakat setempat. Menjelang akhir tahun ini, 8 lagi jambatan dijangka siap.
86. Esok, Sarawak akan menyaksikan satu detik bersejarah dengan pembukaan Jambatan Batang Lupar No. 1 di Sebuyau. Dengan jambatan tok, rakyat dapat balit kampung dengan mudah sempena sambutan Hari Raya Haji dan Hari Gawai. **Sikda gago nak bertunggu feri lagik.**
87. Jambatan sepanjang 4.8 km ini merupakan jambatan merentasi sungai terpanjang di Malaysia yang bakal menamatkan perkhidmatan feri Triso serta membuka lembaran baharu yang lebih pantas dan lancar.
88. Di bawah PCDS 2030, visi kita adalah untuk mencapai 100 peratus jaringan jalan raya di seluruh Sarawak, memastikan setiap komuniti, walau di mana sahaja mereka berada, dapat dihubungkan kepada peluang ekonomi, perkhidmatan, dan pembangunan.

89. Setiap jalan yang siap dibina, setiap jambatan yang dibuka, dan setiap rangkaian perhubungan yang diwujudkan adalah **bukti komitmen Kerajaan GPS dalam memastikan kesejahteraan dan kemakmuran rakyat terus terpelihara.**
90. Pencapaian ini membuktikan bahawa kestabilan politik, disiplin pelaksanaan, dan pengurusan kewangan yang berhemah mampu diterjemahkan kepada hasil yang nyata demi masa depan Sarawak.

Tan Sri Datuk Amar Speaker,

EXTENDING DEVELOPMENT TO EVERY CORNER OF SARAWAK

91. We are proud that Sarawak has been acknowledged as a high-income region by World Bank. **But high GDP means nothing if our people do not feel it.**
92. Development in Sarawak must not be confined to our main cities. It must reach our towns, rural areas, coastal communities and the interior.

93. *Pembangunan mesti dirasakan oleh semua, bukan hanya di bandar.* That is why regional development remains a key priority of my administration.
94. We have established nine Regional Development Agencies (RDA) across Sarawak, tasked with planning and driving progress on the ground through infrastructure, basic amenities, and socio-economic programmes.
95. These agencies play a critical role in ensuring that development is expedited and more evenly distributed — particularly in rural and remote communities.
96. The RDA approach is designed to embed strong local participation, gathering input from YBs and grassroots leaders through a bottom-up mechanism. This ensures that regional priorities are not only centrally planned but also shaped by the needs of local communities.
97. *Setakat hari ini, RDA sedang menyelaraskan pelaksanaan lebih daripada 2,000 projek pembangunan di seluruh Sarawak, berjumlah RM13.5 bilion. Daripada jumlah tersebut, lebih kurang 900 projek telah berjaya disiapkan.*

98. *Inilah prinsip yang sentiasa menjadi pegangan Kerajaan GPS. Setiap hasil dan kekayaan yang diperolehi Sarawak, akan dikembalikan semula kepada komuniti.*

Tan Sri Datuk Amar Speaker,

INVESTING IN EDUCATION, INVESTING IN THE FUTURE

99. Access to quality education is the key to ensuring we can secure bright opportunities for Sarawakians from generation to generation. That is why the Sarawak Government continues to invest in our young people — **not only to ease today's burden, but to secure tomorrow's future.**
100. Through the Free Tertiary Education Scheme (FTES), close to 5,000 students are eligible for free tertiary education in 2026, easing the financial strain on Sarawakian families.

101. Beyond FTES, the GPS Government also remains committed to ensuring the welfare and educational needs of our students. For the year 2026, a total of **RM30 million** has been allocated for the **Free Laptop Assistance Programme**, benefiting about **10,000 students**.

102. A total of **RM2 million** has been provided for the **Book Voucher Assistance**, benefiting more than **6,000 students**. At the same time, more than **RM72 million** has been allocated under the **Special Financial Assistance** initiative, benefiting more than **60,000 Sarawakian students** across Malaysia.

103. In addition, Yayasan Sarawak is expanding our scholarships and financial assistance, ensuring that no Sarawakian is deprived. In 2025, support was provided to over 200,000 recipients and more than 200 schools, with **a total financial commitment of nearly RM330 million**.

104. I therefore urge our *anak Sarawak* to seize these opportunities to equip themselves with knowledge, skills and the confidence to lead Sarawak into the future.

Tan Sri Datuk Amar Speaker,

DIGITALISING EMPLOYMENT ACCESS FOR SARAWAKIANS

105. Under PCDS 2030, Sarawak's aims to become a developed economy through stronger workforce participation, talent retention, and digital accessibility.

106. We have launched JobSarawak as a strategic workforce initiative aligned with our vision — **a one-stop employment platform** connecting Sarawakians to meaningful career pathways across Sarawak.

107. In partnership with the Immigration and Labour Management Unit (ILMU) and Social Security Organisation (PERKESO), JobSarawak enhances coordination between Sarawak and national workforce agencies while facilitating employer and job seeker participation.
108. Operational since 15th January 2025, JobSarawak has recorded over 1 million website visits, with more than 10,000 companies registered offering various job vacancies, attracting over 21,000 registered job seekers.
109. The platform recognises the realities of today's evolving work environment by supporting full-time, part-time, contract-based, and gig employment opportunities.
110. As part of Sarawak's broader talent strategy, JobSarawak is open to both locals and non-Sarawakians, with distinct indicators to identify Sarawakians as part of our localisation efforts.

Tan Sri Datuk Amar Speaker,

SARAWAK CIVIL SERVICE

111. The Sarawak Civil Service **must move with greater speed, discipline and determination.** We need to redefine our work culture towards one that is outcome-driven, agile, collaborative and data-informed.

112. The focus must shift from routine administration to timely execution and from reactive responses to proactive innovation.

113. Our officers **must always *turun padang*,** especially in rural and remote areas, to **listen directly to the rakyat and better understand their needs,** in order to contribute effectively to Sarawak's transformation agenda.

114. My administration has implemented various programmes and benefits for the welfare and capacity building of our officers. It is our hope that these initiatives will serve as a source of motivation, inspiring officers to deliver excellent service and enhance overall efficiency.

Tan Sri Datuk Amar Speaker,

SARAWAKKU SAYANG

115. In Sarawak, we are guided by the values of **"Sarawakku Sayang – Jaga Sarawak, Intu Sarawak"** - which reflects empathy, mutual respect and care for one another.

116. As *anak* Sarawak, we must take care of Sarawak and protect the unity and harmony that we currently enjoy. Above all, we need to preserve the political stability and social harmony that have long been the foundation of our success.

117. Without stability and harmony — there can be no sustained progress, investor confidence, or prosperity for the people.

118. The Sarawak Government will continue to **firmly safeguard Sarawak's rights under MA63**, including our rights over oil and gas resources. **Our position has always been consistent — we are only asking for what rightfully belongs to the people of Sarawak.**

119. At the same time, we are committed to maintaining a good working relationship with the Federal Government while urging for adequate allocations to address Sarawak's urgent development needs, particularly in roads, water supply, schools, clinics and hospitals, especially in rural areas.

Tan Sri Datuk Amar Speaker,

**ACCELERATING AND DELIVERING RESULTS
THROUGH 13MP**

120. In less than 4 years, we will arrive at the year 2030. The 13MP marks the critical phase for Sarawak under PCDS 2030. It is **a phase of execution and delivering results for the people of Sarawak.**

121. I urgently call on all implementing agencies and members of the Civil Service: **there must be no unnecessary delays in project execution, service delivery, approvals or decision-making.** Speed is important and it must come hand in hand with discipline, coordination, and accountability.

122. We must break silos, enhance coordination across agencies, and implement a whole-of-government approach. I encourage the civil service to leverage digital systems to track performance in real time, support evidence-based decisions, and continuously improve outcomes.

123. Equally important is our commitment to upholding prudent financial management and transparency in governance. It is essential to preserve Sarawak's long-term financial strength, maintain investor confidence and ensure that public resources are directed towards high-impact priorities.

Tan Sri Datuk Amar Speaker,

PENUTUP

124. In conclusion, Sarawak will continue to move forward with confidence, unity, and determination.

125. The challenges before us — whether global uncertainty, rising costs, climate pressures or technological disruption — must not weaken us. They must strengthen our resolve. **We must turn these challenges into opportunities.**

126. Let us therefore move together in shaping a vibrant, resilient future for generations to come — **a high-income, inclusive and sustainable Sarawak where prosperity is shared, opportunities are expanded, and no *anak Sarawak* is left behind.**

127. Akhir kata, saya ingin merakamkan setinggi-tinggi penghargaan kepada Tan Sri Datuk Amar Speaker, Ahli-ahli Yang Berhormat, Yang Berhormat Setiausaha Kerajaan Sarawak, Setiausaha Persekutuan Sarawak, Peguam Besar Negeri, Setiausaha Kewangan Negeri, Ketua-ketua Jabatan, seluruh anggota Perkhidmatan Awam serta semua pegawai dan warga kerja Dewan Undangan Negeri Sarawak yang telah mengendalikan persidangan kali ini dengan teratur dan cemerlang.

128. Saya juga ingin mengambil kesempatan ini untuk mengucapkan Selamat Hari Raya Aidiladha, Selamat Hari Wesak dan Selamat Hari Gawai kepada semua yang bakal meraikannya. Semoga sambutan perayaan ini membawa keberkatan, memperkukuh perpaduan, serta menyemai semangat saling hormat-menghormati dan Segulai Sejalai yang menjadi tunjang kepada kemajuan dan kestabilan Sarawak.

Ikan bekut terkonang-konang,
Terkonang-konang di dalam buluh,
Sarawak makmur ekonomi berkembang,
Hasil melimpah bertambah kukuh.

Ke Bukit Saban menuai padi,
Singgah sebentar di pasar Gedong,
Kerajaan GPS tepati janji,
Pembangunan Sarawak terus dijunjung.

Beli ikan tahai di Bukit Sari,
Pulang Batu Kawah makan semeja,
Aidiladha bakal dirai,
Hari Gawai disambut bersama.

Sekian terima kasih.